



**Disclosure Form (Attached to the OIC Commissioner Order No.72/2563)**  
**Information Disclosure of Non-Life Insurance Companies**

Part 1: To certify correctness of disclosure

The Company has reviewed the information disclosure with caution and certifies that it is complete, true, and not misleading or lack of significant information. The Company certifies the correctness of all information disclosure.

Signature.....  
Name.....Nikhil Ashvani Advani.....  
Position.....Chief Executive Officer.....  
Disclosure on.....28...November...2025.....  
Information for the Quarter..3..Year 2025.....



## Capital Adequacy

The Company monitors the solvency capital in compliance with the requirements from the OIC.

Thailand has implemented RBC regulation since September 2011. In December 2019 the RBC regulation was updated with the implementation of RBC II, which updates and enhances the capital standards to be more comprehensive.

The key metric used by the regulator is the Capital Adequacy Ratio (CAR), defined as Total Capital Available (TCA) divided by Total Capital Required (TCR), which needs to remain above the supervisory CAR to maintain financial strength and avoid potential regulatory intervention.

The table below illustrates that throughout the year, the Company has a strong capital position, that is significantly above the minimum CAR of 140%.

Unit: Million Baht

Description	Quarter 1		Quarter 2		Quarter 3	
	2025	2024	2025	2024	2025	2024
Common Equity Tier 1 Ratio (%)	1,104	1,421	1,382	1,411	1,644	1,175
Tier 1 Ratio (%)	1,104	1,421	1,382	1,411	1,644	1,175
Capital Adequacy Ratio (%)	1,104	1,421	1,382	1,411	1,644	1,175
Total Capital Available	482	456	488	460	493	467
Total Capital Required	44	32	35	33	30	40

- Remarks:**
- According to the OIC's RBC capital valuation of Non-Life Insurance Companies, the Registrar may determine the necessary procedures to manage companies with a CAR below the supervisory CAR
  - The above items use a Fair Value approach according to the OIC's Notification on the Valuation of Assets and Liabilities of Non-Life Insurance Companies and RBC capital is valued according to the OIC's Notification on the Valuation of Assets and Liabilities of Non-Life Insurance Companies
  - Quarter 2 is 6-month accumulated operating results and Quarter 3 is 9-month accumulated operating results.

# Corporate Governance Framework

Incorporating

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AIA COMPANY LIMITED (NON-LIFE INSURANCE) THAILAND BRANCH



# Document Details

Document Name	Corporate Governance Framework
Document Version	9.0
Originating Business Function	AIA Thailand, Risk Function.
Framework Owner	Chief Risk Officer (“CRO”)
Primary Framework Contact Person	Head of Compliance
Secondary Framework Contact Person	Compliance Department
Date of First Issuance	19 September 2019
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Version Effective Date	5 September 2025
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Approved by	Chief Risk Officer (“CRO”)
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Document Type <i>Per Corporate Policy Governance Standard</i>	Policy
Information Classification <i>Per Group Data Protection Standard</i>	Restricted
Related Policies and Standards	Code of Conduct AIA Group Anti-Corruption Policy AIA Group Anti-Fraud Standard AIA Group Whistleblowing Standard

## VERSION CONTROL

Version	Amendments	Approval Date	Approved by
1.0	First release	19 September 2019	EXCO
2.0	Second release	1 April 2020	CRO
3.0	Third release	20 April 2021	EXCO
4.0	Forth release <ul style="list-style-type: none"> <li>- Minor revise on department name</li> <li>- Add Legal and External Affairs Department in AIA Thailand Structure</li> </ul>	24 March 2022	CRO
5.0	Fifth release Minor revise on senior management according to revised TORs	23 May 2022	CRO
6.0	Sixth release <ul style="list-style-type: none"> <li>- Minor revise on the frequency of EXCO meeting</li> <li>- Minor revise on senior management according to revised corporate structure</li> <li>- Minor revise on the member of Intermediary Appeal Board according to the revised TOR</li> </ul>	2 May 2023	CRO
7.0	Seventh release <ul style="list-style-type: none"> <li>- Minor revise on the title of Director of Legal</li> <li>- Minor revise on senior management according to the revision on corporate structure.</li> <li>- Minor revise on the members of Serious Complaint Committee (“SCC”) and Intermediary Disciplinary Committee (“DC”).</li> </ul>	19 April 2024	CRO
8.0	Eight release <ul style="list-style-type: none"> <li>- Revise on senior management structure according to the revision on corporate structure together with title of affected management committee member</li> <li>- Revise on the member of Serious Compliant Committee</li> <li>- Revise the member of Claim Committee</li> <li>- Add a new Management Committee (Product Development Committee)</li> <li>- Revise the name of “Whistle Blower Protection Policy” and Anti-Fraud Policy”</li> <li>- Revise “Monitoring Review and Amendments”</li> </ul>	30 April 2025	EXCO
9.0	Ninth release <ul style="list-style-type: none"> <li>- Revise on the member of Operational Risk Committee</li> </ul>	5 September 2025	CRO

## DISTRIBUTION LIST

TITLES
All members of EXCO

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## 1. Introduction

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### 1.1. Purpose and Background

According to the Notification of the Insurance Commission Re: Non-Life Insurance Company's Corporate Governance B.E.2562 effective on August 25, 2019 (the "Notification"), this Corporate Governance Framework is mandated to be established to assist a company's Board to realize and understand their roles, duties and responsibilities as the leaders of the organization who must oversee that the company has a sound management system.

The Chief Executive Officer (the "CEO") and the Executive Committee (the "EXCO") of AIA Company Limited (Non-Life Insurance) Thailand Branch ("AIA Thailand" or the "Company") believe that strong corporate governance is essential for delivering sustainable value, enhancing a culture of business integrity and maintaining stakeholder confidence. As such, the CEO and the EXCO are committed to high standards of corporate governance and the implementation of good practices across all functions in the Company.

## 2. Scope

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### 2.1. Scope

This document describes the Corporate Governance Framework (the “Framework”) applicable to AIA Thailand. This Framework covers practical guidelines for EXCO members.

### 2.2. Interpretation and Application

In this Framework, the following rules of interpretation apply unless otherwise specified:

- (a) Headings are for convenience only and do not affect the interpretation of this Framework
- (b) The singular includes the plural and vice versa;
- (c) Words “such as”, “including”, “particularly” and similar expressions are not used as, nor are intended to be interpreted as, words of limitation;
- (d) When the day on which something must be done is not a business day, it must be done on the following business day; and
- (e) If there is any conflict between the body of this Framework and its appendices, schedules, attachments, and other documents, the terms of the main body of this Framework will prevail.

### 2.3. Consultation

This Framework has been consulted with the following parties as per the Group Corporate Policy Governance Standard (“CPG Standard”)

- General Counsel
- Chief Risk Officer
- Director of Compliance
- Director of Enterprise Risk Management

### 3. Main Provisions

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#### 3.1. Mandatory and Minimum Requirements

This Framework is developed to provide practical guidelines to assist EXCO members in understanding their roles and responsibilities to oversee AIA Thailand's sound management system and good corporate governance to attain long-term operational performance, credibility and sustainability which comprises of:

- 1) Formulating directions, policies and strategies of AIA Thailand;
- 2) Overseeing to ensure that AIA Thailand has in place effective procedures and system to control, monitor and audit; and
- 3) Following up and supervising the operations of AIA Thailand.

#### 3.2. Roles and Responsibilities

##### 3.2.1 The EXCO of AIA Thailand

AIA Thailand is a branch office of AIA Company Limited ("AIA"), which is incorporated in Hong Kong. AIA's ultimate holding company is AIA Group Limited ("AIA Group"), a company incorporated in Hong Kong and listed on the Stock Exchange of Hong Kong Limited. The Board of Directors of AIA ("the Board"), has delegated the general operations of AIA Thailand to the CEO of AIA Thailand, who in turn has sub-delegated his authority to the EXCO of which he is the Chairman. According to the definition of "Company's Board" in the Notification, the EXCO is considered as the Company's Board in the case of AIA Thailand.

##### 3.2.2 Responsibilities of the EXCO

The key responsibilities of the EXCO are:

- a) Providing direction on the governance and management of AIA Thailand operations, staff, performance, risk and controls;
- b) Developing business plans, budgets and company strategies, and ensure their smooth implementation; and
- c) Ensuring fair treatment of customers throughout the life-cycle of AIA Thailand products.

The EXCO shall carry out the following:

- a) Providing oversight of AIA Thailand corporate governance arrangements to ensure they remain robust and appropriate;
- b) Reviewing overall business planning and performance and their contribution to the delivery of AIA Thailand objectives and targets;
- c) Supervising the execution of AIA Thailand strategies;

- d) Ensuring the effective and efficient delivery of AIA Thailand business;
- e) Coordinating the work of the various committees and departments in AIA Thailand;
- f) Determining the allocation of resources to ensure that business performance and risk, compliance and audit controls are addressed effectively;
- g) Communicating AIA Thailand objectives and priorities to staff and other stakeholders;
- h) Leading and promoting change to secure improved performance, including successful delivery of major programmes and projects;
- i) Establishing operational policies and plans consistent with AIA Group;
- j) Ensuring that applicable legislations, regulations and statutory standards are complied with;
- k) Ensuring the appropriate state of business continuity preparedness in AIA Thailand, and that policies and strategies are in place for the continuation of critical business functions;
- l) Overseeing AIA Thailand information disclosures to the public relating to corporate governance in accordance with applicable laws and regulations;
- m) Ensuring financial statements are prepared accurately, reliably and disclosed adequately and promptly to the public and regulators in accordance with applicable accounting standards and regulations; and
- n) Performing such other functions as may be delegated from time to time by the CEO or the Board.

An EXCO member must not work full time for another company, unless the EXCO views that the full-time work for the other company does not impact to the work at AIA Thailand.

### **3.2.3 The EXCO's Conduct of Meeting**

The EXCO has meeting at six times per year. The meeting agenda covers monitoring and evaluating of operations to ensure compliance with regulations as well as relevant governance policies. Other than in exceptional circumstances, an agenda and accompanying meeting papers should be sent in full to all members of the EXCO in a timely manner before the intended date of a meeting of the EXCO.

Meetings of the EXCO may be in person or held through electronic means and all contemplated actions of the EXCO, whether in person or held through electronic means, may be taken by the EXCO through a simple majority vote of those members present or voting through electronic means and forming a quorum in each case, provided in each case notice is provided to each member of the EXCO.

The procedures and processes of the EXCO shall be determined by its members and overseen by the EXCO's secretariat. The secretariat shall be responsible for assisting the Chairman in administering the business of the EXCO.

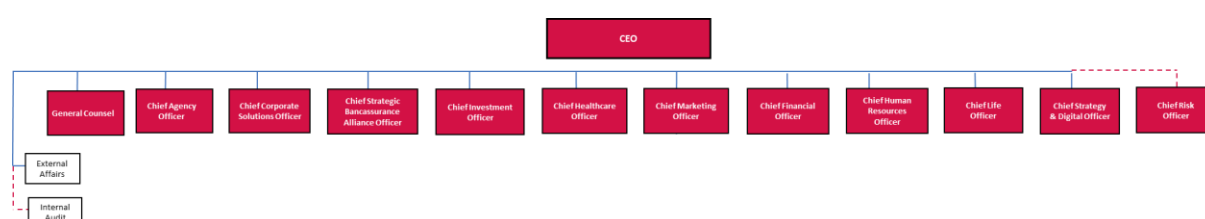
Full minutes of the EXCO's meetings shall be kept by the secretariat, and such minutes shall be available for inspection at any reasonable time on reasonable notice by the EXCO or the Board.

The secretariat shall be responsible for recording and maintaining the minutes of all meetings of the EXCO. Minutes of meetings of the EXCO shall record in sufficient detail the matters considered and recommendations reached during meetings of the EXCO. Draft and final versions of minutes of such meetings should be sent to all members of the EXCO by the Secretariat for their comment and records respectively, in both cases within a reasonable time after such meetings.

### 3.2.4 Performance Evaluation of Members of the EXCO

AIA Thailand undertakes performance evaluation of its members of the EXCO on an ongoing basis according to Performance Development Dialogue ("PDD") throughout the year.

### 3.2.5 AIA Thailand Structure



#### a) Chief Executive Officer

Responsible for leading AIA Thailand to be successful in business and management strategies to harmonize with AIA Group's vision of being a pre-eminent life insurance provider in Asia Pacific and its purpose of driving social and economic development across the region.

#### b) Chief Financial Officer

Responsible for overseeing financial strategies as well as strategic business plans and corporate projects of the company for future business growth. This includes financial reporting, business analysis, and budgeting. Also, to provide consultative support for

initiatives planning through financial and management information analysis. In addition, to manage departments of Actuarial, Real Estate, Distribution Administration & Management Information, and Project Management Office to support the business.

c) Chief Investment Officer

Responsible for formulating and recommending the overall investment plan and asset allocation strategy and implementation of the asset allocation and yield enhancement strategies to maximize investment portfolio with proper risk management to support insurance products & asset liability management.

d) Chief Risk Officer

Responsible for the development of relevant risk and compliance framework, policies and procedures and overseeing the implementation of an effective risk assessment and compliance program. Engaging with key business stakeholders to ensure key regulatory, ethical, financial and operation risks (including emerging risks) are identified and properly managed and ensure compliance with all regulatory requirements.

e) Chief Agency Officer

Responsible for driving the sustainable growth of the agency business and developing short-term and long-term business objectives and targets. Driving agency transformation and enhancing agency force's engagement through enhanced service levels and ongoing sales initiatives.

f) Chief Healthcare Officer

Responsible for overseeing the planning, development and execution of product strategy, marketing, corporate communications and branding initiatives. The primary responsibility is to generate revenue by increasing sales through efficient marketing strategy for the entire organization, using market research, pricing, product marketing, marketing communications, advertising and public relations.

g) Chief Marketing Officer

Responsible for overseeing the planning, development and execution of an organization's product strategy, marketing, branding and advertising initiatives. The primary responsibility is to generate revenue by increasing sales through efficient marketing strategy for the entire organization, using market research, pricing, product marketing, marketing communications, advertising and public relations.

h) Chief Human Resources Officer

Responsible for driving the development and execution of AIA Thailand's people strategy to support the company's business growth, focusing on talent and leadership development, succession planning, as well as organizational and performance management. Managing overall HR activities to ensure that all AIA policies / procedures properly adopted and executed efficiently and effectively.

i) Chief Strategic Bancassurance Alliance Officer

Responsible for managing the relationship with AIA's Thailand's strategic bancassurance partnership including formulating and executing strategic plans to support the growth, profitability and operational objectives within the regulatory framework. as well as synergizing teams' capacity to leverage the relationship management with partners of AIA Thailand. Providing leadership, directions to the team to meet short, medium and long-term financial goals and ambitions.

j) Chief Strategy and Digital Officer

Responsible for leading the development and execution of corporate strategy as well as digital strategy to drive the digital transformation roadmap for successful adoption of digital technologies across the entire business.

k) Chief Corporate Solutions Officer

Responsible for overseeing the Corporate Solutions business unit, which includes distribution, underwriting, pricing, products, front operations, and operational systems for Group Insurance and Pension. Develop and execute all strategies and action plans, maintaining good relationship with business partners, and synergizing team's capability to build Corporate Solutions business growth for AIA Thailand.

l) Chief Life Officer

Responsible for leading the team to achieve operational excellence and supporting distributions to achieve company objectives, business growth targets and financial goals. Focus on accomplishing the highest level of services with quality that exceeds customers' expectation. Execute transformation and digital initiatives to enhance efficiency, streamline process and minimize risk and potential fraud to deliver better experiences for customers and distributions.

m) General Counsel

Responsible for providing strategic legal advice and direction, overseeing the legal and regulatory requirements of AIA Thailand to ensure robust and appropriate risk management and governance as well as managing and developing the legal team to support our business strategy.

### 3.2.6 Management Committees

The EXCO, as deemed necessary, is empowered to form management committees to execute some of its responsibilities or steering committees, taskforces, workgroups to provide oversight on or carry out specific task or projects.

The main management committees are:

a) Investment Committee (“IC”)

The IC provides oversight on the management, performance and governance of AIA Thailand’s investment portfolios. The members of IC are:

1. Chief Executive Officer
2. Chief Investment Officer
3. Chief Financial Officer
4. Chief Risk Officer
5. Chief Actuary

b) Asset Liability Committee (“ALCO”)

The purpose of the ALCO is to provide oversight of Asset Liability Management (ALM) policies, processes and controls and the implementation of ALM decisions and Strategic Asset Allocation processes. The ALCO shall ensure that the Company holds sufficient assets of appropriate nature, term and liquidity to enable such entities to meet its liabilities as they become due. The members of ALCO shall be appointed by the CEO, which are:

1. Chief Financial Officer
2. Chief Risk Officer
3. Chief Investment Officer
4. Chief Actuary.

c) Operational Risk Committee (“ORC”)

The ORC provides oversight on non-financial risk management activities within AIA Thailand in order to ensure operational risk management policies and programmes

are in place and are appropriately and consistently followed. The members of ORC are:

1. Chief Financial Officer
2. Chief Risk Officer
3. Chief Agency Officer
4. Chief Human Resource Officer
5. Chief Strategy and Digital Officer
6. Chief Life Officer
7. Director of Compliance
8. General Counsel

d) Financial Risk Committee (“FRC”)

The FRC provides oversight and reviews financial and insurance risks for AIA Thailand. These include assessing market and insurance risks, AIA Thailand balance sheets, liquidity and the adequacy of capital position. The FRC also ensures that appropriate financial risk policies are in place. The members of FRC are:

1. Chief Executive Officer
2. Chief Financial Officer
3. Chief Risk Officer
4. Chief Investment Officer
5. Chief Actuary

e) Serious Complaint Committee (“SCC”)

The purpose of the SCC is to make decision on how to handle serious complaints, develop policies to manage serious complaints, and to monitor communication and results. The members of SCC are:

1. Chief Actuary
2. Chief Life Officer
3. General Counsel
4. Chief Agency Officer or representative
5. Chief Risk Officer
6. Director of Compliance

f) Claims Committee (“CC”)

The Purpose of the CC is to approve claims assessor limit, including ex-gratia payments. The members of CC are:

1. Chief Life Officer
2. Chief Financial Officer
3. Chief Risk Officer
4. Chief Healthcare Officer
5. Chief Actuary
6. Head of Health Claims
7. Head of Life Claims

g) Anti-Money Laundering Committee (“AMLC”)

The objective of the AMLC is to consider matters relating to AML/CTF and to make appropriate decisions in accordance with the Anti-Money Laundering Act, the Counter-Terrorism and Proliferation of Weapon of Mass Destruction Financing Act or any subsequent related legislation and regulation as well as with the AIA Group Policy and Guidelines on Anti-Money Laundering and Counter Terrorist Financing and Economic Sanctions. The members of AMLC are:

1. Chief Risk Officer
2. Chief Life Officer
3. General Counsel

h) Intermediary Disciplinary Committee (“DC”)

The Objective of the DC is to provide oversight of the effectiveness of the investigation, including identifications of root cause and control weakness, portfolio analysis and execution of penalty and remedial actions relating to intermediaries’ misconduct within AIA Thailand. This is to ensure the investigation and disciplinary action relating to intermediaries’ misconduct are properly executed and handled to avoid non-compliance with laws / company’s policies and procedures and to avoid any adverse impact on company’s reputation. The members of DC are:

1. Director of Technical Operations
2. Director of Financial Controller
3. Director of Enterprise Risk Management
4. Director of Compliance
5. Associate Director of Legal

i) Intermediary Appeal Board (“AB”)

The Objective of the AB is to provide for appeal by an Intermediary against a penalty imposed by the Intermediary Disciplinary Committee. The members of AB are:

1. Chief Financial Officer
2. Chief Risk Officer
3. Chief Life Officer
4. General Counsel

j) Employee Disciplinary Committee (“EDC”)

The Objective of the EDC is to provide oversight of the handling incident relating to violation of code of conduct and whistleblowing relating to AIA Thailand staff. This is to ensure the investigation and disciplinary action relating to misconduct are properly executed and handled to avoid non-compliance with laws / company's policies and procedures and to avoid any adverse impact on the company's reputation. The members of EDC are:

1. Chief Financial Officer
2. Chief Risk Officer
3. Chief Human Resource Officer

k) Product Development Committee (“PDC”)

The objective of the PDC is to provide overall direction of Company product strategy, product development and pricing, sales offering process, post-sales monitoring, including risk review and prioritization. The members of PDC are:

1. Chief Executive Officer
2. Chief Marketing Officer
3. Chief Healthcare Officer
4. Chief Financial Officer
5. Chief Investment Officer
6. Chief Agency Officer
7. Chief Strategic Bancassurance Alliance Officer
8. Chief Corporate Solutions Officer
9. Chief Life Officer
10. Chief Risk Officer
11. Chief Strategy & Digital Officer
12. Chief Actuary

- 13. General Counsel
- 14. Director of Information Technology
- 15. Director of Product & Proposition

### **3.2.7 The Audit Committee**

The Board has established the AIA Company Audit Committee (“Audit Committee”) to review and monitor audited financial statements, reports from Group Internal Audit, report on litigation updates and other matters escalated to the chairman of the audit committee of AIA Group.

Within the context of AIA Group’s control framework, the Internal Audit function is an independent risk assessment function and responsible for providing assurance on risk management, governance and internal control systems to the Board. The Audit Committee ensures that the Internal Audit function has adequate follow-up processes in place to make sure that recommendations raised in internal audit reports are dealt with in a timely manner.

The Audit Committee normally meets privately with the external auditor and AIA Group Internal Audit without management being present at least twice a year.

The members of Audit Committee are Independent Non-Executive Directors, Executive Director and Group Chief Financial Officer

#### **Financial Oversight Committee**

The Financial Oversight Committee (“FOC”) is established by the Board and authorized by the Audit Committee to provide an independent review of the effectiveness of the financial reporting process and the internal control system of AIA Thailand. The duties of the FOC include review of financial information, oversight of the Company’s financial reporting system and internal control procedures, and management of external auditor relationship.

The members of the Thailand FOC are appointed by the AIA Group Audit Committee. The members of FOC are:

1. Group Chief Financial Officer
2. Group Head of Tax
3. Group Senior Regional Counsel

### 3.2.8 Risk Management and Internal Control

The core of AIA Thailand's business is accepting, pooling and managing risk for the benefit of policyholders and shareholders. Effective risk management is a key driver of value. Accordingly, AIA Thailand does not seek to eliminate all risks but rather to identify, understand and manage them within acceptable limits to create long-term value.

AIA Thailand manages risk by adopting a "Three lines of defence" governance model. The objectives are to ensure that an independent system of checks and balances is in place to provide assurance that risks are governed properly. The EXCO retains overall responsibility for oversight of the AIA Thailand's risk management activities. All business unit managers and executives are accountable for ensuring their business functions always operate within the Risk Appetite set by the EXCO. This is done by identifying the risks associated with their activities, understanding and seeking to manage and mitigate them effectively and achieving appropriate returns for the risk taken.

AIA Thailand's Risk Management Framework provides the structure for identifying, quantifying, mitigating and reporting risk across the company. The Risk Management and Compliance function provides assurance to the EXCO that this framework is appropriate and effective.

All risks that are undertaken by the Company are backed by appropriate levels of capital to support the ongoing business and to protect policyholders. While the Company seeks capital efficiency, AIA Thailand does so within acceptable levels of risk without compromising either financial strength or the requirement for appropriate returns.

AIA Thailand maintains a robust risk management and compliance framework which includes an independent system of checks and balances to provide assurance that risks are identified, assessed, analysed, prioritized, managed and governed properly. The framework clearly defines the respective roles and responsibilities of the EXCO, the Risk and Compliance function and the Internal Audit function. The Risk and Compliance and Internal Audit functions report functionally to AIA Group Risk and Compliance and AIA Group Internal Audit respectively. Both functions administratively report to CEO (Please refer to AIA Thailand Structure under clause 3.2.5 for reference).

In additional, AIA Thailand has the following policies in place.

### **Conflict of Interest**

A position at AIA Thailand cannot be used for inappropriate personal gain or advantage to anyone or a member of family. Any situation that creates, or even appears to create, a conflict of interest between personal interests and the interests of AIA Thailand must be appropriately managed. Conflicts of interest whether potential or actual conflicts must be reported to the channel arranged by AIA Thailand.

### **Whistleblowing Standard**

AIA Thailand maintains a comprehensive Whistle-blower Program, which is designed to handle reports of misconduct and inappropriate behaviour. Employees who are aware of possible wrongdoing within AIA Thailand have a responsibility to disclose that information to management. Reports are taken seriously and investigated confidentially. Employees or other individuals will not suffer retaliation for reporting any suspected wrongdoing in good faith.

### **Anti-Corruption Standard**

During the course of doing business, employees and other persons representing AIA Thailand are prohibited from offering, paying, promising or authorizing (directly or indirectly) any bribe, kickback or other payment or benefit with corrupt intent or in violation of relevant anti-corruption laws.

### **Anti-Fraud Standard**

AIA Thailand adopts a zero-tolerance approach towards fraud and expects all employees, insurance intermediaries, business partners and vendor to act with honesty and integrity. All suspected cases of fraud will be investigated, and disciplinary procedures enforced, including prosecution and termination.

### **Remuneration Policy**

Any compensation proposal for an employee should take into consideration external competitiveness and internal equity and should be prepared and approved as per AIA Thailand procedures before any verbal or written offer can be made.

### **Code of Conduct and Business Ethics**

The AIA Code of Conduct is the main guideline for AIA Thailand staff. The code of conduct emphasizes integrity and responsibility to stakeholders including customers, partnership, shareholders, regulators and communities in which AIA Thailand operates.

### 3.3. Exemptions

Exemptions to the Framework should be requested only in special circumstances, for example whereby it is required to meet legal or regulatory requirements. The exemption must be escalated to the CRO and the EXCO accordingly and be supported by a rationale from the Executives as appropriate.

Approval for the proposed exemption should be received explicitly from the EXCO before the exemption is treated as authorized.

### 3.4. Breach Management and Escalation

Where AIA Thailand fails to observe a requirement in the Corporate Governance Framework without prior authorization, this will be deemed as a breach. Breaches should be escalated to the who will further notify any parties as deemed appropriate. Anyone breaching this Framework may render himself/herself liable to disciplinary action. Breaches to the Framework should be notified and reported via incident reporting.

### 3.5. Maintenance, Review and Amendments

Compliance Department is responsible for maintaining this Framework on an ongoing basis and ensuring the alignment with business practice. This Framework should be reviewed at least on an annual basis to align with the regulatory requirements.

### 3.6. Delegation of Authority (if applicable) and Other Administrative Matters

Compliance Department is responsible for the administration and revision of this Framework. This Framework shall be reviewed annually. The Head of Compliance is responsible for communicating the Framework to the EXCO's members.

## 4. Approvals

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This Framework is approved by the EXCO. Where changes not significantly affecting the provisions of the Framework (e.g. minor wording changes, etc.), the approval for such changes from EXCO is not required and can be undertaken unilaterally by the CRO.

## 5. Appendix – Relevant Policies and Regulation

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Code of Conduct

AIA Group Anti-Corruption Standard

AIA Group Anti-Fraud Standard

AIA Group Whistleblowing Standard

AIA COMPANY LIMITED (NON-LIFE INSURANCE) THAILAND BRANCH

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## **Corporate Governance Framework**

Version 9.0

**AIA COMPANY LIMITED (NON-LIFE INSURANCE) THAILAND BRANCH**

**INTERIM FINANCIAL INFORMATION (UNAUDITED)**

**30 SEPTEMBER 2025**



## AUDITOR'S REPORT ON REVIEW OF INTERIM FINANCIAL INFORMATION

To the Executive Committee of AIA Company Limited

I have reviewed the interim financial information of AIA Company Limited (Non-Life Insurance) Thailand Branch, which comprises the statement of financial position as at 30 September 2025, the related statements of comprehensive income for the three-month and nine-month periods then ended, changes in Head Office's equity and cash flows for the nine-month period then ended, and the condensed notes to the interim financial information. Management is responsible for the preparation and presentation of this interim financial information in accordance with Thai Accounting Standard 34, "Interim Financial Reporting". My responsibility is to express a conclusion on this interim financial information based on my review.

### Scope of review

I conducted my review in accordance with Thai Standard on Review Engagements 2410, "Review of interim financial information performed by the independent auditor of the entity". A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Thai Standards on Auditing and consequently does not enable me to obtain assurance that I would become aware of all significant matters that might be identified in an audit. Accordingly, I do not express an audit opinion.

### Conclusion

Based on my review, nothing has come to my attention that causes me to believe that the accompanying interim financial information is not prepared, in all material respects, in accordance with Thai Accounting Standard 34, "Interim Financial Reporting".

PricewaterhouseCoopers ABAS Ltd.

**Sinsiri Thangsombat**  
Certified Public Accountant (Thailand) No. 7352  
Bangkok  
12 November 2025

AIA Company Limited (Non-Life Insurance) Thailand Branch

Statement of Financial Position

As at 30 September 2025

		(Unaudited)	(Audited and Restated)	(Audited and Restated)
		30 September	31 December	1 January
		2025	2024	2024
		Thousand	Thousand	Thousand
	Notes	Baht	Baht	Baht
<b>Assets</b>				
Cash and cash equivalents	5	27,322	17,483	5,406
Accrued investment income		4,454	2,804	2,332
Debt instrument - financial assets	6	475,085	-	-
Investment in securities	6	-	464,868	456,591
Amount due from related parties	15	-	11	63
Furniture, fixtures and equipments	7	-	-	-
Deferred tax assets		-	633	4,074
Other assets	8, 15	1,117	1,311	1,591
<b>Total assets</b>		<b>507,978</b>	<b>487,110</b>	<b>470,057</b>

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The accompanying condensed notes to interim financial information are an integral part of these interim financial information.

**AIA Company Limited (Non-Life Insurance) Thailand Branch**  
**Statement of Financial Position (Cont'd)**  
**As at 30 September 2025**

		(Unaudited) 30 September 2025 Thousand Baht	(Audited and Restated) 31 December 2024 Thousand Baht	(Audited and Restated) 1 January 2024 Thousand Baht
	Notes			
<b>Liabilities and Head Office's equity</b>				
<b>Liabilities</b>				
Insurance contract liabilities	9	1,733	1,414	1,148
Reinsurance contract liabilities	9	4	6	10
Amount due to related parties	15	82	82	78
Income tax payable		1,834	351	174
Provisions for employee benefits		6,850	6,755	6,045
Deferred tax liabilities		1,650	-	-
Other liabilities	10, 15	3,992	4,942	5,730
<b>Total liabilities</b>		<b>16,145</b>	<b>13,550</b>	<b>13,185</b>
<b>Head Office's equity</b>				
Funds from Head Office	11	140,308	140,308	140,308
Fair value gains on debt instrument				
- financial assets at fair value through other comprehensive income, net of tax		11,805	-	-
Fair value gains (losses) on investments measured at fair value through other comprehensive income, net of tax		-	2,579	(11,699)
Remeasurements of post-employment benefit obligations, net of tax		(2,256)	(2,256)	(1,957)
Branch's retained earnings				
Unappropriated		341,976	332,929	330,220
<b>Total Head Office's equity</b>		<b>491,833</b>	<b>473,560</b>	<b>456,872</b>
<b>Total liabilities and Head Office's equity</b>		<b>507,978</b>	<b>487,110</b>	<b>470,057</b>

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The accompanying condensed notes to interim financial information are an integral part of these interim financial information.

AIA Company Limited (Non-Life Insurance) Thailand Branch  
Statement of Comprehensive Income (Unaudited)  
For the three-month period ended 30 September 2025

		(Unaudited) 2025 Thousand Baht	(Restated) 2024 Thousand Baht
	Notes		
Insurance revenue	9	578	691
Insurance service expenses	9	(1,102)	(1,316)
Net income (expenses) from reinsurance contracts held	9	1	-
<b>Insurance service result</b>		<b>(523)</b>	<b>(625)</b>
Investment income	6	3,405	3,943
Gains (losses) from selling financial assets	6	3,116	(4,049)
Net impairment gains (losses) on financial assets	13	33	(37)
<b>Net investment income (expenses)</b>		<b>6,554</b>	<b>(143)</b>
Net finance income from reinsurance contracts held		-	-
<b>Net insurance finance income</b>		<b>-</b>	<b>-</b>
<b>Net investment income (expenses) and insurance finance income</b>		<b>6,554</b>	<b>(143)</b>
Finance cost	10, 15	(10)	(15)
Other operating expenses	12, 15	(934)	(795)
Other revenue		4	-
<b>Profit (loss) before income tax</b>		<b>5,091</b>	<b>(1,578)</b>
(Reversal of) Income tax expenses	14	1,002	(337)
<b>Net profit (loss) for the period</b>		<b>4,089</b>	<b>(1,241)</b>

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The accompanying condensed notes to interim financial information are an integral part of these interim financial information.

AIA Company Limited (Non-Life Insurance) Thailand Branch  
Statement of Comprehensive Income (Unaudited) (Cont'd)  
For the three-month period ended 30 September 2025

	(Unaudited) 2025 Thousand Baht	(Restated) 2024 Thousand Baht
<b>Other comprehensive income (loss)</b>		
<u>Items that will be reclassified subsequently to profit or loss</u>		
Fair value gains on debt instrument - financial assets at fair value through other comprehensive income	3,868	-
Fair value gains on investments measured at fair value through other comprehensive income	-	4,058
Items in other comprehensive income transferred to profit or loss	(3,149)	4,086
Income tax relating to items that will be reclassified subsequently to profit or loss	(144)	(1,629)
Total items that will be reclassified subsequently to profit or loss	575	6,515
<b>Other comprehensive income for the period, net of tax</b>	575	6,515
<b>Total comprehensive income for the period</b>	4,664	5,274

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The accompanying condensed notes to interim financial information are an integral part of these interim financial information.

AIA Company Limited (Non-Life Insurance) Thailand Branch  
Statement of Comprehensive Income (Unaudited)  
For the nine-month period ended 30 September 2025

		(Unaudited) 2025 Thousand Baht	(Restated) 2024 Thousand Baht
	Notes		
Insurance revenue	9	1,826	2,150
Insurance service expenses	9	(4,699)	(3,599)
Net income from reinsurance contracts held	9	-	2
<b>Insurance service result</b>		<b>(2,873)</b>	<b>(1,447)</b>
Investment income	6	9,811	10,003
Gains (losses) from selling financial assets	6	6,716	(4,118)
Net impairment losses on financial assets	13	(37)	(34)
<b>Net investment income</b>		<b>16,490</b>	<b>5,851</b>
Net finance income from reinsurance contracts held		-	-
<b>Net insurance finance income</b>		<b>-</b>	<b>-</b>
<b>Net investment income and insurance finance income</b>		<b>16,490</b>	<b>5,851</b>
Finance cost	10, 15	(33)	(46)
Other operating expenses	12, 15	(2,743)	(2,349)
Other revenue		420	-
<b>Profit before income tax</b>		<b>11,261</b>	<b>2,009</b>
Income tax expenses	14	2,214	350
<b>Net profit for the period</b>		<b>9,047</b>	<b>1,659</b>

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The accompanying condensed notes to interim financial information are an integral part of these interim financial information.

AIA Company Limited (Non-Life Insurance) Thailand Branch  
Statement of Comprehensive Income (Unaudited) (Cont'd)  
For the nine-month period ended 30 September 2025

	(Unaudited) 2025 Thousand Baht	(Restated) 2024 Thousand Baht
<b>Other comprehensive income (loss)</b>		
<u>Items that will not be reclassified subsequently to profit or loss</u>		
Remeasurements of post-employment benefit obligations	-	(5)
Income tax relating to items that will not be reclassified subsequently to profit or loss	-	1
Total items that will not be reclassified subsequently to profit or loss	-	(4)
<u>Items that will be reclassified subsequently to profit or loss</u>		
Fair value gains on debt instrument - financial assets at fair value through other comprehensive income	18,212	-
Fair value gains on investments measured at fair value through other comprehensive income	-	8,878
Items in other comprehensive income transferred to profit or loss	(6,679)	4,152
Income tax relating to items that will be reclassified subsequently to profit or loss	(2,307)	(2,606)
Total items that will be reclassified subsequently to profit or loss	9,226	10,424
<b>Other comprehensive income for the period, net of tax</b>	9,226	10,420
<b>Total comprehensive income for the period</b>	18,273	12,079

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The accompanying condensed notes to interim financial information are an integral part of these interim financial information.

AIA Company Limited (Non-Life Insurance) Thailand Branch  
Statement of Changes in Head Office's Equity (Unaudited)  
For the nine-month period ended 30 September 2025

	Note	Fair value gains on debt instrument - Fair value gains (losses) on					Total
		Funds from Head Office Thousand Baht	financial assets at fair value through other comprehensive income, net of tax Thousand Baht	investments measured at fair value through other comprehensive income, net of tax Thousand Baht	Remeasurements of post-employment benefit obligations, net of tax Thousand Baht	Unappropriated Branch's retained earnings Thousand Baht	
<b>Beginning balance as at 1 January 2025</b>		140,308	-	2,579	(2,256)	332,951	473,582
Retrospective adjustments from change in accounting policy		-	2,579	(2,579)	-	(22)	(22)
<b>Beginning balance after adjustment</b>		140,308	2,579	-	(2,256)	332,929	473,560
Net profit for the period		-	-	-	-	9,047	9,047
Fair value gains on debt instrument - financial assets at fair value through other comprehensive income		-	14,569	-	-	-	14,569
Items in other comprehensive income transferred to profit or loss		-	(5,343)	-	-	-	(5,343)
<b>Ending balance as at 30 September 2025</b>		140,308	11,805	-	(2,256)	341,976	491,833
<b>Beginning balance as at 1 January 2024</b>		140,308	-	(11,699)	(1,957)	330,231	456,883
Retrospective adjustments from change in accounting policy	16	-	-	-	-	(11)	(11)
<b>Beginning balance after adjustment</b>		140,308	-	(11,699)	(1,957)	330,220	456,872
Net profit for the period		-	-	-	-	1,659	1,659
Remeasurements of post-employment benefit obligations		-	-	-	(4)	-	(4)
Fair value gains on investments measured at fair value through other comprehensive income		-	-	7,102	-	-	7,102
Items in other comprehensive income transferred to profit or loss		-	-	3,322	-	-	3,322
<b>Ending balance as at 30 September 2024</b>		140,308	-	(1,275)	(1,961)	331,879	468,951

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The accompanying condensed notes to interim financial information are an integral part of these interim financial information.

AIA Company Limited (Non-Life Insurance) Thailand Branch

Statement of Cash Flows (Unaudited)

For the nine-month period ended 30 September 2025

		(Unaudited) 2025 Thousand Baht	(Restated) 2024 Thousand Baht
	Note		
<b>Cash flows provided by (used in) operating activities</b>			
Premium received from direct insurance	9	1,462	1,772
Premium paid for reinsurance	9	(2)	(4)
Recoveries from reinsurance	9	-	2
Interest income		8,896	7,267
Claims and other insurance service expenses paid	9	(3,872)	(3,628)
Insurance acquisition cash flows paid	9	(144)	(182)
Other operating expenses		(2,762)	(2,493)
Income tax expenses		(755)	(438)
Cash received from financial assets		341,831	-
Cash paid for financial assets		(334,573)	-
Cash received from investment in securities		-	129,309
Cash paid for investment in securities		-	(130,478)
<b>Net cash received from operating activities</b>		<b>10,081</b>	<b>1,127</b>
<b>Cash flows used in financing activities</b>			
Lease liabilities		(242)	(242)
<b>Net cash used in financing activities</b>		<b>(242)</b>	<b>(242)</b>
<b>Net increase in cash and cash equivalents</b>		<b>9,839</b>	<b>885</b>
Cash and cash equivalents at beginning of period		17,483	5,406
<b>Cash and cash equivalents at end of period</b>		<b>27,322</b>	<b>6,291</b>

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The accompanying condensed notes to interim financial information are an integral part of these interim financial information.

## 1. General information

AIA Company Limited (Non-Life Insurance) Thailand Branch ("the Branch") is a branch in Thailand of AIA Company Limited ("AIA") whose ultimate holding company is AIA Group Limited ("AIA Group"), a company incorporated in Hong Kong and listed on the Stock Exchange of Hong Kong Limited.

The address of the Branch's registered office is AIA Tower 1, 8<sup>th</sup> Floor, 181 Surawongse Road, Suriyawongse District, Bangrak, Bangkok 10500.

The principal business operations of the Branch is to provide non-life insurance, personal accident and health insurance.

This interim financial information has been approved by the Branch's management on 12 November 2025.

This interim financial information has been reviewed, not audited.

## 2. Material accounting policies

### 2.1 Basis of preparation

The interim financial information has been prepared in accordance with Thai Accounting Standard 34 Interim Financial Reporting. The primary financial information (statement of financial position, statement of comprehensive income, statement of changes in Head Office's equity and statement of cash flows) is presented in a format consistent with the annual financial statements complying with Thai Accounting Standard 1 Presentation of Financial Statements. In addition, the interim financial information presentation is based on the formats of non-life insurance interim financial information attached in an Office of Insurance Commission's notification "Principle, methodology, condition and timing for preparation and submission of financial statements for non-life insurance company B.E. 2566" dated on 8 February 2023 ("OIC Notification"). The notes to the interim financial information are prepared in a condensed format. Additional notes are presented as required by the aforementioned OIC Notification.

The interim financial information should be read together with the annual financial statements for the year ended 31 December 2024.

An English version of the interim financial information has been prepared from the interim financial information that is in the Thai language. In the event of a conflict or a difference in interpretation between the two languages, the Thai language interim financial information shall prevail.

Income taxes in the interim periods are accrued by using the expected income taxes in the interim period.

### 2.2 Accounting policies

The accounting policies used in the preparation of the interim financial information are consistent with those used in the annual financial statements for the year ended 31 December 2024, except for the adoption of the new and amended financial reporting standards as described in Note 2.3, 2.4 and 2.5.

### 2.3 New and amended financial reporting standards

- a) New financial reporting standards that are effective for accounting period beginning on or after 1 January 2025 which are relevant and have material impacts to the Branch

- TFRS 9 Financial instruments

The financial reporting standards related to financial instruments introduce new classification and measurement requirements for financial instruments as well as provide derecognition guidance on financial assets and financial liabilities. In addition, the new standard provides detailed guidance on financial instruments issued by the Branch whether it is a liability or an equity. Among other things, they require extensive disclosure on financial instruments and related risks.

The new classification requirements of financial assets require the Branch to assess both i) business model for holding the financial assets; and ii) cash flow characteristics of the asset whether the contractual cash flows represent solely payments of principal and interest (SPPI). The classification affects the financial assets' measurement. The new guidance requires assessment of impairment of financial assets as well as contract assets and recognition of expected credit loss from initial recognition.

On 1 January 2025, the Branch has adopted the financial reporting standards related to financial instruments in its financial statements. The impact from the first-time adoption has been disclosed in Note 16.

- **TFRS 17 Insurance Contracts** TFRS 17 has replaced TFRS 4 Insurance Contracts. It requires a current measurement model where estimates are remeasured in each reporting period. Contracts are measured using general measurement model which comprise of:
  - discounted probability-weighted cash flows
  - an explicit risk adjustment, and
  - a contractual service margin (CSM) representing the unearned profit of the contract which is recognised as revenue over the coverage period.

The standard allows a choice between recognising changes in discount rates either in the statement of profit or loss or directly in other comprehensive income. The choice is likely to reflect how insurers account for their financial assets under TFRS 9.

An optional, simplified premium allocation approach is permitted for the liability for the remaining coverage for eligible groups of insurance contracts.

Adopting TFRS 17, the Branch can choose to recognise any cumulative negative impacts from insurance contract liabilities in retained earnings by applying the straight-line method, using no more than a three-year period from the transition date.

The new standard will affect the financial statements and key performance indicators of all entities that issue insurance contracts or investment contracts with discretionary participation features.

On 1 January 2025, the Branch has adopted the financial reporting standards related to Insurance Contracts in its financial statements. The impact from the first-time adoption has been disclosed in Note 16.

- b) Amended financial reporting standards that are effective for accounting year beginning on or after 1 January 2025 and have no material impact to the Branch

- **Amendments to TAS 1 Presentation of Financial Statements** clarified that liabilities are classified as either current or non-current, depending on the rights that exist at the end of the reporting period. Classification is unaffected by the entity's expectations or events after the reporting period (for example, the receipt of a waiver or a breach of covenant).

Covenants of loan arrangements will not affect classification of a liability as current or non-current at the end of reporting period if the entity must only comply with the covenants after the reporting period. However, if the entity must comply with a covenant either before or at the end of reporting period, this will affect the classification as current or non-current even if the covenant is only tested for compliance after the reporting period.

The amendments require disclosures if an entity classifies a liability as non-current and that liability is subject to covenants with which the entity must comply within 12 months of the reporting period. The disclosures include:

- the carrying amount of the liability;
- information about the covenants; and
- facts and circumstances, if any, that indicate that the entity might have difficulty complying with the covenants.

The amendments also clarify what TAS 1 means when it refers to the 'settlement' of a liability. Terms of a liability that could, at the option of the counterparty, result in its settlement by the transfer of the entity's own equity instrument can only be ignored for the purpose of classifying the liability as current or non-current if the entity classifies the option as an equity instrument.

The amendments must be applied retrospectively in accordance with the normal requirements in TAS 8 Accounting Policies, Changes in Accounting Estimates and Errors.

- **Amendments to TFRS 16 Leases** added to the requirements for sale and leaseback transactions which explain how an entity accounts for a sale and leaseback after the date of the transaction.

The amendments specify that, in measuring the lease liability subsequent to the sale and leaseback, the seller-lessee determines 'lease payments' and 'revised lease payments' in a way that does not result in the seller-lessee recognising any amount of the gain or loss that relates to the right of use that it retains. This could particularly impact sale and leaseback transactions where the lease payments include variable payments that do not depend on an index or a rate.

- **Amendments to TAS 7 Statement of cash flows and TFRS 7 Financial instruments: Disclosures** require specific disclosures about supplier finance arrangements (SFAs). The amendments respond to investors that said that they urgently needed more information about SFAs to be able to assess how these arrangements affect an entity's liabilities, cash flows and liquidity risk.

To meet investors' needs, the new disclosures will provide information about:

- (1) The terms and conditions of SFAs.
- (2) The carrying amount of financial liabilities that are part of SFAs, and the line items in which those liabilities are presented.
- (3) The carrying amount of the financial liabilities in (2), for which the suppliers have already received payment from the finance providers.
- (4) The range of payment due dates for both the financial liabilities that are part of SFAs, and comparable trade payables that are not part of such arrangements.
- (5) Non-cash changes in the carrying amounts of financial liabilities in (2).
- (6) Access to SFA facilities and concentration of liquidity risk with the finance providers.

## 2.4 Financial instruments

### 2.4.1 Classification and designation of financial instruments

On initial recognition, financial assets are classified as measured at amortised cost, fair value through other comprehensive income or fair value through profit or loss.

Financial assets are not reclassified subsequently to their initial recognition, unless the Branch changes its business model for managing financial assets in that all affected financial assets are reclassified at the beginning of the reporting period in which the business model has changed. The business model for Thailand's financial reporting is considered based on local content.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated at fair value through profit or loss:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding

A debt security is measured at fair value through other comprehensive income if it meets both of the following conditions and is not designated at fair value through profit or loss:

- it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

All financial assets not classified as measured at amortised cost or fair value through other comprehensive income as described above are measured at fair value through profit or loss. In addition, on initial recognition the Branch may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at fair value through other comprehensive income or at fair value through profit or loss if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

#### **2.4.2 Financial assets and liabilities at fair value through profit or loss**

Financial assets and liabilities at fair value through profit or loss comprise two categories:

- financial assets or liabilities mandatorily classified as at fair value through profit or loss; and
- financial assets or liabilities designated at fair value through profit or loss upon initial recognition.

Management designates financial assets and liabilities at fair value through profit or loss if this eliminates a measurement or recognition inconsistency or if the liabilities are actively managed on a fair value basis, including among others debt securities held in other participating business with distinct portfolios.

Transaction costs in respect of financial assets and liabilities at fair value through profit or loss are expensed as they are incurred.

#### **2.4.3 Financial assets at fair value through other comprehensive income**

These financial assets are initially recognised at fair value plus attributable transaction costs and are subsequently measured at fair value. These principally consist of the Branch's debt securities. The difference between their cost and par value is amortised. Interest revenue is recognised in investment return in the profit and loss using the effective interest method.

Unrealised gains and losses on securities are decomposed between differences resulting from foreign currency translation, and other fair value changes. Foreign currency translation differences are calculated as if they were carried at amortised cost and so are recognised in profit and loss. For impairments, reference is made to Note 2.4.8.

Changes in the fair value of securities, except for impairment losses and relevant foreign exchange gains and losses, are recognised in other comprehensive income. Impairment losses and relevant foreign exchange gains and losses are recognised in the profit and loss.

#### **2.4.4 Realised gains and losses on financial assets**

Realised gains and losses on financial assets measured at fair value through profit or loss excludes any interest revenue.

Realised gains and losses on financial assets measured at fair value through other comprehensive income are calculated as the difference between the sale proceeds and its original cost or amortised cost as appropriate. Amortised cost is determined by specific identification by lots.

#### **2.4.5 Recognition of financial instruments**

Purchases and sales of financial instruments are recognised on the trade date, which is the date at which the Branch commits to purchase or sell the assets.

#### **2.4.6 Derecognition, contract modification and offset**

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or where the Branch has transferred substantially all risks and rewards of ownership. If the Branch neither transfers nor retains substantially all the risks and rewards of ownership of a financial asset, it derecognises the financial asset if there is no longer has control over the asset. In transfers where control over the asset is retained, the Branch continues to recognise the asset to the extent of its continuing involvement. The extent of continuing involvement is determined by the extent to which the Branch is exposed to changes in the fair value of the asset.

Financial liabilities are generally derecognised when their contractual obligations expire or are discharged or cancelled. Notwithstanding, when, and only when, the Branch repurchases its financial liability and includes it as underlying items of contracts with direct participation features or investment contracts with DPF, the Branch may elect not to derecognise the financial liability. Instead, the Branch may elect to continue to account for that instrument as a financial liability and to account for the repurchased instrument as if it were a financial asset and measure it at fair value through profit or loss. This election is irrevocable and is made on an instrument-by-instrument basis.

If the terms of a financial instrument are modified, then the Branch evaluates whether the cash flows of the modified financial instrument are substantially different. If the cash flows are substantially different, in which case, a new financial instrument based on the modified terms is recognised at fair value. If a financial instrument is modified but not substantially, then it is not derecognised.

Financial assets and liabilities are offset and the net amount reported in the statement of financial position only when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously.

#### **2.4.7 Financial assets measured at amortised cost**

Other than cash and cash equivalents, financial assets measured at amortised cost primarily include debt securities, loans and deposits, and receivables. These financial assets are initially recognised at fair value plus transaction costs. Subsequently, they are carried at amortised cost using the effective interest method less any impairment losses. Interest revenue from debt securities measured at amortised cost is recognised in the profit and loss using the effective interest method.

Financial instruments at fair value are measured using the fair value hierarchy as described in Note 4.

#### **2.4.8 Impairment of financial assets**

The Branch applies the TFRS 9 general approach in measuring the financial assets carried at AMC and FVOCI. Under the general approach, the 12-month or the lifetime expected credit loss is applied depending on whether there has been a significant increase in credit risk since the initial recognition.

The Branch always accounts for expected credit losses which involves a three-stage expected credit loss impairment model. The stage dictates how the entity measures impairment losses and applies the effective interest rate method. In which, the three-stage expected credit loss impairment will be as the following stages:

- Stage 1 - from initial recognition of a financial asset to the date on which the credit risk of the asset has not increased significantly relative to its initial recognition, a loss allowance is recognised equal to the credit losses expected to result from defaults occurring over the next 12 months.
- Stage 2 - following a significant increase in credit risk relative to the initial recognition of a financial asset, a loss allowance is recognised equal to the credit losses expected over the remaining life of the asset.
- Stage 3 - when a financial asset is considered to be credit-impaired, a loss allowance equal to full lifetime expected credit losses is to be recognised.

The significant increase in credit risk (from initial recognition) assessment is performed every end of reporting period by comparing i) expected risk of default as of the reporting date and ii) estimated risk of default on the date of initial recognition.

When measuring expected credit losses, the Branch reflects the following:

- probability-weighted estimated uncollectible amounts;
- time value of money; and
- supportable and reasonable information as of the reporting date about past experience, current conditions and forecasts of future situations.

The expected credit losses are recognised in profit or loss as a separate line item.

### **2.5 Insurance contracts and reinsurance contracts held**

An accounting policy for the measurement and recognition of insurance and reinsurance contracts has been elected where the estimates made following TFRS 17 Insurance Contract, which set out as follows:

#### **2.5.1 Insurance contracts and reinsurance contracts held classification**

In the event that a scenario (other than those lacking commercial substance) exists in which an insured event would require the Branch to pay significant additional benefits to its customers and has a possibility of incurring a loss on a present value basis, the contract is considered as transferring significant insurance risk and is accounted for as an insurance contract. Contracts held by the Branch under which it transfers significant insurance risk related to underlying insurance contracts are classified as reinsurance contracts held. Insurance contracts and reinsurance contracts held can also expose the Branch to financial risk. Once a contract has been classified as insurance or reinsurance contract, reclassification is not subsequently performed unless the terms of the agreement are later amended.

The Branch's products may be divided into the following main categories:

Policy type	Description of benefits payable	Basis of accounting for insurance contracts
Protection products	Benefits payable are not at the discretion of the insurer	The premium allocation approach simplification is applied to all insurance contracts as permitted.

## 2.5.2 Separating components from insurance contracts and reinsurance contracts held

At inception, the Branch separates the following components from an insurance contract or a reinsurance contract held and accounts for them as if they were stand-alone financial instruments:

- derivatives embedded in the contract whose economic characteristics and risks are not closely related to those of the host contract, and whose terms would not meet the definition of an insurance contract or a reinsurance contract held as a stand-alone instrument; and
- distinct investment components - i.e. investment components that are not highly inter-related with the insurance components and for which contracts with equivalent terms are sold, or could be sold, separately in the same market or the same jurisdiction.

After separating any financial instrument components, the Branch separates any promises to transfer distinct goods or services other than insurance coverage and investment services and accounts for them as separate contracts with customers (i.e. not as insurance contracts). A good or service is distinct if the policyholder can benefit from it either on its own or with other resources that are readily available to the policyholder. A good or service is not distinct and is accounted for together with the insurance component if the cash flows and risks associated with the goods or services are highly interrelated with the cash flows and risks associated with the insurance component, and the Branch provides a significant service of integrating the good or service with the insurance component.

## 2.5.3 Level of aggregation and recognition of group of insurance contracts and reinsurance contracts held

### Insurance contracts

Insurance contracts are aggregated into groups for measurement purposes. Groups of contracts are determined by identifying portfolios of insurance contracts, each comprising contracts subject to similar risks and managed together, and dividing each portfolio into semi-annual cohorts and each semi-annual cohort into three groups based on the profitability of contracts:

- any contracts that are onerous on initial recognition;
- any contracts that, on initial recognition, have no significant possibility of becoming onerous subsequently; and
- any remaining contracts in the portfolio.

An insurance contract issued by the Branch is recognised from the earliest of:

- the beginning of its coverage period (i.e. the period during which the Branch provides services in respect of any premium within the boundary of the contract);
- when the first payment from the policyholder becomes due or, if there is no contractual due date, when it is received from the policyholder; and
- when facts and circumstances indicate that the contract is onerous.

When the contract is recognised, it is added to an existing group of contracts or, if the contract does not qualify for inclusion in an existing group, it forms a new group to which future contracts are added. Groups of contracts are established on initial recognition and their composition is not revised once all contracts have been added to the group.

#### Reinsurance contracts held

Reinsurance contracts held by the Branch cover underlying insurance contracts.

A group of reinsurance contracts held is recognised on the following dates:

- Reinsurance contracts held that provide proportionate coverage: Generally later of the beginning of the coverage period of the group of reinsurance contracts held, or the date on which any underlying insurance contract is initially recognised.
- Other reinsurance contracts held: The beginning of the coverage period of the group of reinsurance contracts held. However, if the Branch recognises an onerous group of underlying insurance contracts on an earlier date and the related reinsurance contract held was entered into on or before that earlier date, then the group of reinsurance contracts held is recognised on that earlier date.

#### 2.5.4 Fulfilment cash flows and contract boundaries

Fulfilment cash flows comprise:

- estimates of future cash flows;
- an adjustment to reflect the time value of money and the financial risks related to future cash flows, to the extent that the financial risks are not included in the estimates of future cash flows; and
- a risk adjustment for non-financial risk.

#### Contract boundaries

The measurement of a group of contracts includes all of the future cash flows within the boundary of each contract in the group, determined as follows:

##### *Insurance contracts*

Cash flows are within the boundary of an insurance contract if they arise from substantive rights and obligations that exist during the reporting period under which the Branch can compel the policyholder to pay premium or has a substantive obligation to provide insurance contract services.

A substantive obligation to provide insurance contract services ends when:

- the Branch has the practical ability to reassess the risks of the policyholder and can set a price or level of benefits that fully reflects those reassessed risks; or
- the Branch has the practical ability to reassess the risks of the portfolio that contains the contract and can set a price or level of benefits that fully reflects the risks of that portfolio; and the pricing of the premium for coverage up to the reassessment date does not take into account risks that relate to periods after the reassessment date.

##### *Reinsurance contracts held*

Cash flows are within the contract boundary if they arise from substantive rights and obligations that exist during the reporting period in which the Branch is compelled to pay amounts to the reinsurer or has a substantive right to receive services from the reinsurer.

A substantive right to receive services from the reinsurer ends when the reinsurer:

- has the practical ability to reassess the risks transferred to it and can set a price or level of benefits that fully reflects those reassessed risks; or
- has a substantive right to terminate the coverage.

The contract boundary is reassessed at each reporting date to include the effect of changes in circumstances on the Branch's substantive rights and obligations and, therefore, may change over time.

#### **2.5.5 Insurance acquisition cash flows**

Insurance acquisition cash flows are allocated to groups of contracts using a systematic and rational allocation method and considering, in an unbiased way, all reasonable and supportable information that is available without undue cost or effort. At each reporting date, the Branch revises the amounts allocated to groups to reflect any changes in assumptions that determine the inputs to the allocation method used. Amounts allocated to a group are not revised once all contracts have been added to the group.

#### **2.5.6 Measurement - insurance contracts measured under the Premium Allocation Approach ("PAA")**

The Branch generally uses the PAA to simplify the measurement of groups of contracts in the following circumstances:

- where the coverage period of each contract in the group of contracts is one year or less; or
- the Branch reasonably expects that the resulting measurement of the Liabilities for Remaining Coverage ("LRC") would not differ materially from the result of applying the accounting policies of contracts not measured under the PAA.

##### **2.5.6.1 Initial measurement**

On initial recognition of each group of contracts, the carrying amount of the LRC is measured as the premium received on initial recognition and adjusted for amounts arising from the derecognition of any assets or liabilities previously recognised for cash flows related to the group.

The Branch chooses to recognise insurance cash flows as an expense when it incurred if each insurance contract in a group has a coverage period of one year or less. The Branch has elected the accounting policy choice to recognise insurance acquisition cash flows on an accrual basis.

##### **2.5.6.2 Subsequent measurement**

Subsequently, the carrying amount of the LRC is increased by (i) any premium received and decreased by (i) insurance acquisition cash flows paid; (ii) the amount recognised as insurance revenue for coverage provided; and (iii) any investment component paid or transferred to the Liabilities for Incurred Claims ("LIC").

On initial recognition of each group of contracts, the Branch expects that the time gap between providing each part of the coverage and the related premium due date is not significant. Accordingly, the Branch has chosen not to adjust the LRC to reflect the time value of money and the effect of financial risk.

If at any time during the coverage period, facts and circumstances indicate that a group of contracts is onerous, then the Branch recognises a loss in profit or loss and increases the carrying amount of the LRC to the extent that the current estimates of the fulfilment cash flows that relate to remaining coverage (including the risk adjustment for non-financial risk) exceed the carrying amount of the LRC as loss component. The fulfilment cash flows are adjusted for the time value of money and the effect of financial risk (using current estimates) if the LIC is also adjusted for the time value of money and the effect of financial risk. In subsequent periods, unless facts and circumstances indicate that the group of contracts is no longer onerous, the loss component is remeasured at each reporting date as the difference between the current estimates of the fulfilment cash flows that relate to remaining coverage (including the risk adjustment for non-financial risk) and the carrying amount of the LRC without loss component.

The Branch recognises the LIC of a group of insurance contracts for the amount of the fulfilment cash flows relating to incurred claims. The fulfilment cash flows are discounted (at current rates) unless the cash flows are expected to be paid in one year or less from the date the claims are incurred.

**2.5.7 Reinsurance contracts held measured under the Premium Allocation Approach (“PAA”)**

The Branch applies the same accounting principles to measure a group of insurance contracts or reinsurance contracts held under the PAA.

If a loss-recovery component is established for a group of reinsurance contracts held measured under the PAA, the Branch adjusts the carrying amount of the reinsurance asset.

**2.5.8 Transition approaches**

The Branch adopts retrospective approach at the TFRS 17 transition date which has immaterial impact to the Branch's retained earnings.

**2.5.9 Derecognition and contract modification**

The Branch derecognises a contract when it is extinguished – i.e. when the specified obligations in the contract expire or are discharged or cancelled.

The Branch also derecognises a contract if its terms are modified in a way that would have changed the accounting for the contract significantly had the new terms always existed, in which case a new contract based on the modified terms is recognised. If a contract modification does not result in derecognition, then the Branch treats the changes in cash flows caused by the modification as changes in estimates of fulfilment cash flows.

**2.5.10 Presentation**

Portfolios of insurance contracts and reinsurance contracts held in an asset position are presented separately from those in a liability position. Portfolios of insurance contracts issued by the Branch are presented separately from portfolios of reinsurance contracts held.

The Branch disaggregates amounts recognised in the income statement and the statement of comprehensive income into (a) an insurance service result, comprising insurance revenue and insurance service expenses, and (b) insurance finance income or expenses.

Income and expenses from reinsurance contracts held are presented separately from income and expenses from insurance contracts. Income and expenses from reinsurance contracts held, other than insurance finance income or expenses, are presented on a net basis as “net expenses from reinsurance contracts held” in the insurance service result.

The Branch does not disaggregate changes in the risk adjustment for non-financial risk between the insurance service result and insurance finance income or expenses. All changes in the risk adjustment for non-financial risk are included in the insurance service result.

Insurance revenue and insurance service expenses are recognised as follows:

**(a) Insurance revenue - insurance contracts measured under the PAA**

For contracts measured under the PAA, the insurance revenue for each period is the amount of expected premium for providing services in the period. The Branch allocates the expected premium to each period on the following bases:

- the passage of time; or
- the expected timing of incurred insurance service expenses, if the expected pattern of release of risk during the coverage period differs significantly from the passage of time.

**(b) Insurance service expenses**

Insurance service expenses arising from insurance contracts are recognised in profit or loss generally as they are incurred. They exclude repayments of investment components and mainly comprise the following items:

- Incurred claims and other insurance service expenses;
- Insurance acquisition cash flows;
- Losses on onerous contracts and reversals of such losses; and
- Adjustments to the liabilities for incurred claims that do not arise from the effects of the time value of money, financial risk and changes therein.

**(c) Net expenses from reinsurance contracts held**

For contracts measured under the PAA, the allocation of reinsurance premium paid for each period is the amount of expected premium payments for receiving services in the period.

For a group of reinsurance contracts held covering onerous underlying contracts, the Branch establishes a loss-recovery component of the asset for remaining coverage to depict the recovery of losses recognised:

- on recognition of onerous underlying contracts, if the reinsurance contract held covering those contracts is entered into before or at the same time as those contracts are entered into; and
- for changes in fulfilment cash flows of the group of reinsurance contracts held relating to future services that result from changes in fulfilment cash flows of the onerous underlying contracts.

**(d) Insurance finance income or expenses**

Insurance finance income or expenses comprise changes in the carrying amounts of groups of insurance contracts and reinsurance contracts held arising from the effects of the time value of money, financial risk and changes therein. This includes changes in the measurement of groups of contracts caused by changes in the value of underlying items (excluding additions and withdrawals). The Branch presents insurance finance income or expenses for all contracts in profit or loss.

**3. Critical accounting estimates and judgements**

The Branch makes estimates and assumptions that affect the reported amounts of assets, liabilities, and revenue and expenses. All estimates are based on management's knowledge of current facts and current circumstances, assumptions based on that knowledge and predictions of future events and actions. Actual results can always differ from those estimates, possibly significantly.

Items that are considered particularly sensitive to changes in estimates and assumptions, and the relevant accounting policies are outlined below.

**3.1 Transition to TFRS 17**

The Branch applied TFRS 17 for annual reporting period beginning on 1 January 2025. The Branch exercises judgements in determining the transition approaches, applying the transition methods and measuring the transition impacts on the transition date, which will affect the amounts recognised in the financial statements on the transition date.

**3.2 Fair value of financial assets**

The Branch determines the fair values of financial assets traded in active markets using quoted bid prices as of each reporting date. The fair values of financial assets that are not traded in active markets are typically determined using a variety of other valuation techniques, such as prices observed in recent transactions and values obtained from current bid prices of comparable investments. More judgement is used in measuring the fair value of financial assets for which market observable prices are not available or are available only infrequently.

The degree of judgement used in measuring the fair value of financial assets generally correlates with the level of pricing observability. Pricing observability is affected by a number of factors, including the type of financial instrument, whether the financial instrument is new to the market and not yet established, the characteristics specific to the transaction and general market conditions.

Further details of the fair value of financial assets are provided in Note 4.

### 3.3 Impairment of financial assets

The Branch recognises loss allowances for ECL on financial assets measured at amortised cost and debt securities measured at fair value through other comprehensive income. The measurement of ECL requires the use of complex models and significant assumptions about future economic conditions and credit behavior.

A number of significant judgements are also required in applying the accounting requirements for measuring ECL, such as:

- Determining criteria for significant increase in credit risk since initial recognition;
- Choosing appropriate models and assumptions for the measurement of ECL; and
- Establishing the methodology for incorporating forward-looking information into the measurement of ECL.

### 3.4 Employee benefits

The Branch has a legal and constructive commitment to pay post-retirement benefits to employees when they reach retirement age. The present value of provisions for employee benefits recognised in the statement of financial position is determined on an actuarial basis utilising various demographical and economic assumptions, for example, discount rate, salary increment rate, employee turnover rate and probability of each employee working with the Branch until termination.

## 4. Fair value

### 4.1 Fair value estimation

The table below presents financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities, and the Branch is able to access that market on valuation date.
- Level 2: Inputs other than quoted prices included within Level 1 that are observed for the asset or liability, either directly or indirectly.
- Level 3: Inputs for the asset or liability that are not based on observable market data.

The following table presents the Branch's assets and liabilities that are measured and recognised at fair value as at 30 September 2025 and 31 December 2024.

	Level 1 Thousand Baht	Level 2 Thousand Baht	Level 3 Thousand Baht	Total Thousand Baht
<b>As at 30 September 2025 (Unaudited)</b>				
<b>Assets</b>				
Financial assets				
Financial assets measured at fair value through other comprehensive income				
Debt securities	-	475,085	-	475,085
<b>Total assets</b>	-	475,085	-	475,085
	Level 1 Thousand Baht	Level 2 Thousand Baht	Level 3 Thousand Baht	Total Thousand Baht
<b>As at 31 December 2024 (Audited)</b>				
<b>Assets</b>				
Investment in securities				
Investments measured at fair value through other comprehensive income				
Debt securities	-	464,868	-	464,868
<b>Total assets</b>	-	464,868	-	464,868

The Branch has no transfer between levels during the period/year.

#### 4.2 Valuation techniques used to derive Level 2 fair values

Level 2 marketable debt securities are fair valued based on quoted by reference to the yield curve of the Thai Bond Market Association at the statements of financial position date.

#### 5. Cash and cash equivalents

	(Unaudited) 30 September 2025 Thousand Baht	(Audited) 31 December 2024 Thousand Baht
Deposits with banks without fixed maturity date	2,320	2,483
Short-term investments	25,002	15,000
Total cash and cash equivalents	27,322	17,483

#### 6. Financial assets/Investment in securities

	(Unaudited) 30 September 2025 Thousand Baht	(Audited) 31 December 2024 Thousand Baht
Debt instrument - financial assets	475,085	-
Investments measured at fair value through other comprehensive income	-	464,868
Total	475,085	464,868

For the three-month and nine-month periods ended 30 September 2025 and 2024, the Branch had revenue recognised relating to financial assets and investments as follows:

	(Unaudited) For the three-month period ended 30 September 2025 Thousand Baht	(Unaudited) 30 September 2024 Thousand Baht
Interest income from financial assets	3,405	-
Consideration received from selling financial assets	154,767	119,945
Gains (losses) from selling financial assets	3,116	(4,049)
Interest income from investments	-	3,943

	(Unaudited) For the nine-month period ended 30 September 2025 Thousand Baht	(Unaudited) 30 September 2024 Thousand Baht
Interest income from financial assets	9,811	-
Consideration received from selling financial assets	286,787	129,309
Gains (losses) from selling financial assets	6,716	(4,118)
Interest income from investments	-	10,003

As at 30 September 2025, the Branch had government bonds deposited with the Office of Insurance Commission in order to comply with the Non-Life Insurance Act with a fair value amounting to Baht 8.54 million (31 December 2024: Baht 8.66 million).

6.1 Debt instrument - financial assets

6.1.1 Classified by type of debt securities as at 30 September 2025

	(Unaudited) 30 September 2025	
	Cost/ Amortised cost Thousand Baht	Fair value Thousand Baht
Debt securities measured at fair value through other comprehensive income		
Government and state enterprise securities	255,209	257,969
Private enterprise debt securities	205,326	217,116
Add Unrealised gains	14,550	-
Total debt securities measured at fair value through other comprehensive income	475,085	475,085
Total debt instrument - financial assets	475,085	475,085

6.1.2 Classified by stage of credit risk of debt securities as at 30 September 2025

6.1.2.1 Debt securities that are measured at fair value through other comprehensive income

	(Unaudited) 30 September 2025	
	Fair value Thousand Baht	Expected credit loss recognised in other comprehensive income Thousand Baht
Debt securities which credit risk has not significantly increased (Stage 1)	475,085	207
Total	475,085	207

6.2 Classified by type of investment as at 31 December 2024 under the former accounting policy

	(Audited) 31 December 2024	
	Cost/ Amortised cost Thousand Baht	Fair value Thousand Baht
Investments measured at fair value through other comprehensive income		
Government and state enterprise securities	146,907	146,662
Private enterprise debt securities	314,991	318,206
Total	461,898	464,868
Add Unrealised gains	2,970	-
Total investments measured at fair value through other comprehensive income	464,868	464,868
Total investment in securities	464,868	464,868

6.2.1 Debt securities that are measured at fair value through other comprehensive income

	(Audited) 31 December 2024	
	Fair value Thousand Baht	Expected credit loss recognised in other comprehensive income Thousand Baht
Investment in debt securities which credit risk has not significantly increased (Stage 1)	464,868	254
Total	464,868	254

7. Furniture, fixtures and equipments

30 September 2025 (Unaudited)								
	Cost			Ending balance	Accumulated depreciation			Furniture, fixtures and equipments
	Beginning balance	For the period	Disposals/Write-offs		Beginning balance	For the period	Ending balance	
	1 January 2025	Additions	Disposals/Write-offs	30 September 2025	1 January 2025	Depreciation	Disposals/Write-offs	30 September 2025
	Thousand Baht	Thousand Baht	Thousand Baht	Thousand Baht	Thousand Baht	Thousand Baht	Thousand Baht	Thousand Baht
Furniture, fixtures and equipments	247	-	-	247	247	-	-	247
Computers	4,410	-	-	4,410	4,410	-	-	4,410
Total	4,657	-	-	4,657	4,657	-	-	4,657
31 December 2024 (Audited)								
	Cost			Ending balance	Accumulated depreciation			Furniture, fixtures and equipments
	Beginning balance	For the year	Disposals/Write-offs		Beginning balance	For the year	Ending balance	
	1 January 2024	Additions	Disposals/Write-offs	31 December 2024	1 January 2024	Depreciation	Disposals/Write-offs	31 December 2024
	Thousand Baht	Thousand Baht	Thousand Baht	Thousand Baht	Thousand Baht	Thousand Baht	Thousand Baht	Thousand Baht
Furniture, fixtures and equipments	3,099	-	(2,852)	247	3,099	-	(2,852)	247
Computers	4,410	-	-	4,410	4,410	-	-	4,410
Total	7,509	-	(2,852)	4,657	7,509	-	(2,852)	4,657

8. Other assets

	(Unaudited) 30 September 2025 Thousand Baht	(Audited) 31 December 2024 Thousand Baht
Deposits	10	10
Right-of-use assets (Note 15 (b))	1,097	1,289
Others	10	12
Total	1,117	1,311

8.1 Right-of-use assets

30 September 2025 (Unaudited)							
	Cost			Accumulated amortisation			Right-of-use assets
	Beginning balance	For the period	Ending balance	Beginning balance	For the period	Ending balance	
	1 January 2025	Addition	Change in contract	30 September 2025	1 January 2025	Amortisation charge	30 September 2025
	Thousand Baht	Thousand Baht	Thousand Baht	Thousand Baht	Thousand Baht	Thousand Baht	Thousand Baht
Buildings and improvements	2,745	21	-	2,766	1,456	213	1,669
Total	2,745	21	-	2,766	1,456	213	1,669

31 December 2024 (Audited)							
	Cost			Accumulated amortisation			Right-of-use assets
	Beginning balance	For the year	Ending balance	Beginning balance	For the year	Ending balance	
	1 January 2024	Addition	Change in contract	31 December 2024	1 January 2024	Amortisation charge	31 December 2024
	Thousand Baht	Thousand Baht	Thousand Baht	Thousand Baht	Thousand Baht	Thousand Baht	Thousand Baht
Buildings and improvements	2,747	-	(2)	2,745	1,178	278	1,456
Total	2,747	-	(2)	2,745	1,178	278	1,456

The related lease liabilities are disclosed in Note 10.1.

For the nine-month period ended 30 September 2025, the lease payments resulting from lease and service contracts which are not capitalised comprised of short-term leases and low-value leases. These lease payments are not material.

9. Insurance contracts or reinsurance contracts held

9.1 Insurance revenue

	(Unaudited)	
	For the three-month period ended	
	30 September 2025	30 September 2024
	Thousand Baht	Thousand Baht
Contracts measured under the PAA	578	691
<b>Total insurance revenue</b>	<b>578</b>	<b>691</b>

	(Unaudited)	
	For the nine-month period ended	
	30 September 2025	30 September 2024
	Thousand Baht	Thousand Baht
Contracts measured under the PAA	1,826	2,150
<b>Total insurance revenue</b>	<b>1,826</b>	<b>2,150</b>

9.2 Insurance service expenses

	(Unaudited)	
	For the three-month period ended	
	30 September 2025	30 September 2024
	Thousand Baht	Thousand Baht
Claims and benefits	27	15
Reversal of losses on onerous insurance contracts	(267)	-
Other insurance service expenses	1,300	1,246
Insurance acquisition cash flows recognised in profit or loss for the period	42	55
<b>Total insurance service expenses</b>	<b>1,102</b>	<b>1,316</b>
Insurance service and other expenses represented by:		
– Contracts measured under the PAA	1,102	1,316
<b>Total insurance service expenses</b>	<b>1,102</b>	<b>1,316</b>

	(Unaudited)	
	For the nine-month period ended	
	30 September 2025	30 September 2024
	Thousand Baht	Thousand Baht
Claims and benefits	30	23
Losses on onerous insurance contracts	837	-
Other insurance service expenses	3,699	3,405
Insurance acquisition cash flows recognised in profit or loss for the period	133	171
<b>Total insurance service expenses</b>	<b>4,699</b>	<b>3,599</b>
Insurance service and other expenses represented by:		
– Contracts measured under the PAA	4,699	3,599
<b>Total insurance service expenses</b>	<b>4,699</b>	<b>3,599</b>

### 9.3 Movement in carrying amounts

The following reconciliations show how the net carrying amounts of insurance contracts and reinsurance contracts held changed during the period as a result of cash flows and amounts recognised in the interim income statement and interim statement of comprehensive income. The Branch presents a table separately analyses movements in the liabilities for remaining coverage and movements in the liabilities for incurred claims and reconciles these movements to the line items in the interim income statement and interim statement of comprehensive income.

The estimates of the present value of future cash flows from insurance and reinsurance contract held represent the Branch's maximum exposure to credit risk from these contracts.

**AIA Company Limited (Non-Life Insurance) Thailand Branch**  
**Condensed Notes to the Interim Financial Information (Unaudited)**  
**For the nine-month period ended 30 September 2025**

Analysis by remaining coverage and incurred claims of insurance contracts measured under the premium allocation approach:

	For the period ended 30 September 2025 (Unaudited)				Thousand Baht
	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non- financial risk	
<b>Insurance contracts issued</b>					
Opening liabilities	642	-	750	22	1,414
Opening assets	-	-	-	-	-
<b>Net opening balance</b>	<b>642</b>	<b>-</b>	<b>750</b>	<b>22</b>	<b>1,414</b>
<b>Insurance revenue</b>	<b>(1,826)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,826)</b>
<b>Insurance service expenses</b>					
Incurred claims and other insurance service expenses	-	-	4,012	4	4,016
Losses and reversal of losses on onerous contracts	-	837	-	-	837
Insurance acquisition cash flows deferred for the period	133	-	-	-	133
Insurance acquisition cash flows recognised in profit or loss for the period	(133)	-	-	-	(133)
Adjustments to liabilities for incurred claims	-	-	(265)	(22)	(287)
<b>Total insurance service expenses</b>	<b>-</b>	<b>837</b>	<b>3,747</b>	<b>(18)</b>	<b>4,566</b>
<b>Insurance service result</b>	<b>(1,826)</b>	<b>837</b>	<b>3,747</b>	<b>(18)</b>	<b>2,740</b>
<b>Total changes in the statement of comprehensive income</b>	<b>(1,826)</b>	<b>837</b>	<b>3,747</b>	<b>(18)</b>	<b>2,740</b>
<b>Cash flows</b>					
Premium received from direct insurance	1,462	-	-	-	1,462
Claims and other insurance service expenses paid	-	-	(3,872)	-	(3,872)
Insurance acquisition cash flows paid	(144)	-	-	-	(144)
<b>Total cash flows</b>	<b>1,318</b>	<b>-</b>	<b>(3,872)</b>	<b>-</b>	<b>(2,554)</b>
Adjusted for insurance acquisition cash flows recognised in profit or loss as expenses	133	-	-	-	133
<b>Net closing balance</b>	<b>267</b>	<b>837</b>	<b>625</b>	<b>4</b>	<b>1,733</b>
Closing liabilities	267	837	625	4	1,733
Closing assets	-	-	-	-	-
<b>Net closing balance</b>	<b>267</b>	<b>837</b>	<b>625</b>	<b>4</b>	<b>1,733</b>

AIA Company Limited (Non-Life Insurance) Thailand Branch  
Condensed Notes to the Interim Financial Information (Unaudited)  
For the nine-month period ended 30 September 2025

	For the year ended 31 December 2024 (Restated)				Thousand Baht
	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non- financial risk	
Insurance contracts issued					
Opening liabilities	710	-	434	4	1,148
Opening assets	-	-	-	-	-
Net opening balance	710	-	434	4	1,148
Insurance revenue	(2,823)	-	-	-	(2,823)
Insurance service expenses					
Incurring claims and other insurance service expenses	-	-	5,558	22	5,580
Insurance acquisition cash flows deferred for the period	224	-	-	-	224
Insurance acquisition cash flows recognised in profit or loss for the period	(224)	-	-	-	(224)
Adjustments to liabilities for incurred claims	-	-	(90)	(4)	(94)
Total insurance service expenses	-	-	5,468	18	5,486
Insurance service result	(2,823)	-	5,468	18	2,663
Total changes in the statement of comprehensive income	(2,823)	-	5,468	18	2,663
Cash flows					
Premium received from direct insurance	2,761	-	-	-	2,761
Claims and other insurance service expenses paid	-	-	(5,152)	-	(5,152)
Insurance acquisition cash flows paid	(230)	-	-	-	(230)
Total cash flows	2,531	-	(5,152)	-	(2,621)
Adjusted for insurance acquisition cash flows recognised in profit or loss as expenses	224	-	-	-	224
Net closing balance	642	-	750	22	1,414
Closing liabilities	642	-	750	22	1,414
Closing assets	-	-	-	-	-
Net closing balance	642	-	750	22	1,414

Analysis by remaining coverage and incurred claims of reinsurance contracts measured under the premium allocation approach:

	For the period ended 30 September 2025 (Unaudited)				Thousand Baht
	Asset for remaining coverage		Asset for incurred claims		Total
	Excluding loss- recovery component	Loss- recovery component	Estimates of present value of future cash flows	Risk adjustment for non- financial risk	
<b>Reinsurance contracts held</b>					
Opening liabilities	1	-	(7)	-	(6)
Opening assets	-	-	-	-	-
<b>Net opening balance</b>	<b>1</b>	<b>-</b>	<b>(7)</b>	<b>-</b>	<b>(6)</b>
<b>Changes in the income statement and statement of comprehensive income</b>					
Net expenses from reinsurance contracts held (excluding effect of changes in non-performance risk of reinsurers)	-	-	-	-	-
<b>Net expenses from reinsurance contracts held</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Net finance income from reinsurance contracts	-	-	-	-	-
<b>Total changes in the statement of comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash flows</b>					
Premium paid for reinsurance	2	-	-	-	2
<b>Total cash flows</b>	<b>2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2</b>
<b>Net closing balance</b>	<b>3</b>	<b>-</b>	<b>(7)</b>	<b>-</b>	<b>(4)</b>
Closing liabilities	3	-	(7)	-	(4)
Closing assets	-	-	-	-	-
<b>Net closing balance</b>	<b>3</b>	<b>-</b>	<b>(7)</b>	<b>-</b>	<b>(4)</b>

For the year ended 31 December 2024 (Restated)					
					Thousand Baht
	Asset for remaining coverage		Asset for incurred claims		Total
	Excluding loss- recovery component	Loss- recovery component	Estimates of present value of future cash flows	Risk adjustment for non- financial risk	
Reinsurance contracts held					
Opening liabilities	(10)	-	-	-	(10)
Opening assets	-	-	-	-	-
Net opening balance	(10)	-	-	-	(10)
Changes in the income statement and statement of comprehensive income					
Net expenses from reinsurance contracts held (excluding effect of changes in non-performance risk of reinsurers)	7	-	(5)	-	2
Net income (expenses) from reinsurance contracts held	7	-	(5)	-	2
Net finance income from reinsurance contracts	-	-	-	-	-
Total changes in the statement of comprehensive income	7	-	(5)	-	2
Cash flows					
Premium paid for reinsurance	4	-	-	-	4
Recoveries from reinsurance	-	-	(2)	-	(2)
Total cash flows	4	-	(2)	-	2
Net closing balance	1	-	(7)	-	(6)
Closing liabilities	1	-	(7)	-	(6)
Closing assets	-	-	-	-	-
Net closing balance	1	-	(7)	-	(6)

10. Other liabilities

	(Unaudited) 30 September 2025 Thousand Baht	(Restated) 31 December 2024 Thousand Baht
Other payables	2,761	3,492
Sundry liabilities	16	4
Unpresented cheques payable	-	42
Account payable for agents	13	17
Withholding tax and VAT payable	29	26
Lease liabilities (Note 15 (b))	1,163	1,351
Others	10	10
Total	3,992	4,942

10.1 Lease liabilities

The maturity analysis of lease liabilities is aged as follows:

	(Unaudited) 30 September 2025 Thousand Baht	(Audited) 31 December 2024 Thousand Baht
<b>Maturing</b>		
Within 1 year	289	274
Between 1 to 5 years	874	1,077
Later than 5 years	-	-
Total	1,163	1,351
<i>Including: - Principal</i>	1,240	1,478
<i>- Interest</i>	(77)	(127)

For the three-month and nine-month periods ended 30 September 2025, interest expense on lease liabilities amounted to Baht 10,223 and Baht 33,096, respectively (30 September 2024: amounted to Baht 14,590 and Baht 45,770, respectively) is recorded as "Finance cost" in the statement of comprehensive income.

11. Funds from Head Office

Funds from Head Office represent financing provided by the Head Office. This financing was provided through the transfer of net assets from AIA Company Limited when the non-life branch was formed under the requirement of the Non-life Insurance Act B.E. 2535.

12. Other operating expenses

	For the three-month period ended	
	(Unaudited) 30 September 2025 Thousand Baht	(Restated) 30 September 2024 Thousand Baht
Employee expenses	1,390	1,196
Property and equipment expenses	105	102
Tax expenses	1	-
Service fee	223	221
Others	146	123
Expenses attributable to insurance contracts	(931)	(847)
Total	934	795

	For the nine-month period ended	
	(Unaudited) 30 September 2025 Thousand Baht	(Restated) 30 September 2024 Thousand Baht
Employee expenses	3,954	3,387
Property and equipment expenses	313	309
Tax expenses	29	17
Service fee	669	664
Others	514	414
Expenses attributable to insurance contracts	(2,736)	(2,442)
Total	2,743	2,349

13. Net impairment gains (losses) on financial assets

	(Unaudited) For the three-month period ended	
	30 September 2025 Thousand Baht	30 September 2024 Thousand Baht
Financial assets	33	-
Investment in securities	-	(37)
Total	33	(37)

	(Unaudited) For the nine-month period ended	
	30 September 2025 Thousand Baht	30 September 2024 Thousand Baht
Financial assets	(37)	-
Investment in securities	-	(34)
Total	(37)	(34)

#### 14. Income tax expenses

The interim income tax expenses are recognised based on the management's best estimate of the weighted average income tax rate expected for the interim period applied to the pre-tax income of the interim period.

In December 2021, the Organisation for Economic Co-operation and Development (OECD) released the Pillar Two model rules to reform international corporate taxation that aim to ensure that large multinationals pay a minimum effective corporate tax rate of 15% in each jurisdiction in which they operate.

The Branch is within the scope of the Pillar Two model rules. In 2024, Pillar Two legislation was enacted in Thailand, the jurisdictions in which the Company is incorporated, and came into effect on 1 January 2025.

The Branch has applied the exception to recognising and disclosing information about deferred tax assets and liabilities related to Pillar Two income taxes as provided in TAS 12.

Under the legislation, the Branch is liable to pay a top-up tax for the difference between its GloBE effective tax rate in the jurisdiction of the Branch and the 15% minimum rate.

The Branch has GloBE effective tax rates above 15%. So, there's no current tax expense arising from the Pillar Two rules for the period ended 30 September 2025.

#### 15. Related party transactions

Enterprises and individuals that directly, or indirectly through one or more intermediaries, control, or are controlled by, or are under common control with, the Branch, including holding companies and fellow subsidiaries are related parties of the Branch. Key management personnel including officers of the Branch and close members of the family of these individuals and companies associated with these individuals also constitute related parties.

The following significant transactions were carried out with related parties and affiliated companies within AIA Group.

##### (a) Statements of comprehensive income

	(Unaudited)	
	For the three-month period ended	
	30 September	30 September
	2025	2024
	Thousand	Thousand
	Baht	Baht
<b><u>Affiliated companies</u></b>		
Other operating expenses:		
Employee expenses	73	52
Property and equipment expenses	114	114
Service fees	223	221
Investment expenses	246	196
Finance cost	10	15

	(Unaudited)	
	For the nine-month period ended	
	30 September	30 September
	2025	2024
	Thousand	Thousand
	Baht	Baht
<b><u>Affiliated companies</u></b>		
Other operating expenses:		
(Reversal of) employee expenses	234	(40)
Property and equipment expenses	342	341
Service fees	669	664
Others	1	-
Investment expenses	716	679
Finance cost	33	46

(b) Statement of financial position

	(Unaudited) 30 September 2025 Thousand Baht	(Audited) 31 December 2024 Thousand Baht
<b><u>Affiliated companies</u></b>		
Amount due from related parties		11
Other assets	1,097	1,289
Amount due to related parties	82	82
Other liabilities	1,163	1,351

(c) Key management compensations

Key management personnel are those people having authority and responsibility for planning, directing and controlling the activities of the Branch. There are no such personnel employed directly by the Branch. These activities are determined by Head Office.

16. Effects of adoption of TFRS 9 and TFRS 17

The Branch has adopted TFRS 9 and TFRS 17, including any consequential amendments to other standards, with a date of initial adoption as at 1 January 2025.

The following table set out the impact of initial adoption of standards related to insurance contracts (TFRS 17) on Head Office's equity as at 1 January 2024.

	As at 31 December 2023 (As previously reported) Thousand Baht	Impact upon initial adoption of TFRS 17 Thousand Baht	As at 1 January 2024 (As restated) Thousand Baht
<b>Head Office's Equity</b>			
Branch's retained earnings	330,231	(11)	330,220

The Branch has adopted the financial reporting standard related to financial instruments (TFRS 9) on 1 January 2025. The adoption has no impact on Head Office's equity.

**TFRS 17 Insurance Contracts**

*Recognition, measurement and presentation of insurance contracts*

TFRS 17 establishes principles for the recognition, measurement, presentation and disclosure of insurance contracts and reinsurance contracts held.

The Branch applies the premium allocation approach to simplify the measurement of insurance contracts. When measuring liabilities for remaining coverage, the premium allocation approach is similar to the Branch's previous accounting treatment and includes an explicit risk adjustment for non-financial risk, as appropriate.

Income and expenses from reinsurance contracts held other than insurance finance income or expenses are now presented as a single net amount in profit or loss. Previously, amounts recovered from reinsurers and reinsurance expenses were presented separately.

For an explanation of how the Branch accounts for insurance contracts and reinsurance contracts held under TFRS 17, see Note 2.5.

## Transition

Changes in accounting policies resulting from the adoption of TFRS 17 have been applied full retrospective approach to the extent practicable. At 1 January 2024, the Branch

- identified, recognised and measured each group of insurance contracts and reinsurance contracts held as if TFRS 17 had always applied;
- derecognised previously reported balances that would not have existed if TFRS 17 had always been applied. These included insurance receivables and payables, and its accrued interest revenue and provisions that are attributable to existing insurance contracts, etc. Under TFRS 17, these are included in the measurement of the insurance contracts; and
- recognised any resulting net difference in Head Office's equity.

## Effect of initial adoption

The Branch has applied the transition provisions in TFRS 17 and has not disclosed the impact of the adoption of TFRS 17 on each financial statement line item.

## TFRS 9 Financial Instruments

### Classification of financial assets and financial liabilities

TFRS 9 includes three principal classification categories for financial assets: measured at amortised cost, fair value through other comprehensive income and fair value through profit or loss. The classification of financial assets under TFRS 9 is generally based on the business model in which a financial asset is managed and its contractual cash flow characteristics. TFRS 9 eliminates the previous Accounting Guidance categories of held-to-maturity investments, loans and receivables, and available for sale financial assets. Under TFRS 9, derivatives embedded in contracts where the host is a financial asset in the scope of TFRS 9 are not separated. Instead, the hybrid financial instrument as a whole is assessed for classification.

Financial instruments issued by the Branch are classified as either financial liabilities or equity securities by considering contractual obligations

- Where the Branch has an unconditional contractual obligation to deliver cash or another financial asset to another entity, it is considered a financial liability unless there is a predetermined or possible settlement for a fixed amount of cash in exchange of a fixed number of the Branch's own equity instruments.
- Where the Branch has no contractual obligation or has an unconditional right to avoid delivering cash or another financial asset in settlement of the obligation, it is considered an equity instrument.

For explanations of how the Branch classifies and measures financial assets and accounts for related gains and losses under TFRS 9, see Note 2.4.

TFRS 9 has not had a significant effect on the Branch's accounting policies for financial liabilities.

## Transition

Changes in accounting policies resulting from the adoption of TFRS 9 have been applied.

- The following assessments have been made on the basis of the facts and circumstances that existed at 1 January 2025.
  - The determination of the business model within which a financial asset is held.
  - The designation and revocation of previous designations of certain financial assets and financial liabilities as measured at fair value through profit or loss.
- If an investment in a debt security had low credit risk at 1 January 2025, then the Branch determined that the credit risk on the asset had not increased significantly since initial recognition.

As permitted by TFRS 7, the Branch has not disclosed information about the line item amounts that are reported in accordance with the classification and measurement (including impairment) requirements of TFRS 9 for 2024 and those that would have been reported in accordance with the classification and measurement requirements of the Accounting Guidance for 2025.

## Effect of initial adoption

### *Classification of financial assets and financial liabilities*

The Branch's accounting policies on the classification of financial instruments under TFRS 9 are set out in Note 2.4. The following table shows the original measurement category, the new measurement category and carrying amount under TFRS 9 for each class of the Branch's financial assets and financial liabilities.

	Original classification under the Accounting Guidance	New classification under TFRS 9	New carrying amount under TFRS 9 as at 1 January 2025 Thousand Baht
<b>Financial assets</b>			
Cash and cash equivalents	Amortised cost	Amortised cost	17,483
Accrued investment income	Amortised cost	Amortised cost	2,804
Debt securities	FVOCI	FVOCI	464,868
Amount due from related parties	Amortised cost	Amortised cost	11
Other assets (partial)	Amortised cost	Amortised cost	10
<b>Total financial assets</b>			<b>485,176</b>
<b>Financial liabilities</b>			
Amount due to related parties	Amortised cost	Amortised cost	82
Other liabilities (partial)	Amortised cost	Amortised cost	59
<b>Total financial liabilities</b>			<b>141</b>